

Identifikasi dan penanganan risiko proyek pembangunan jalan tol di Pulau Jawa, Sumatra dan Bali hasil public private partnership dengan skema build, operate transfer = Risk identification and mitigation of public private partnership for toll road development project at Java, Sumatra and Bali Island in build operate and transfer scheme

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Abstrak

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Penelitian ini menggunakan pendekatan manajemen strategik untuk memetakan faktor eksternal dan daya tarik industri jalan tol sebelum nantinya dapat mengidentifikasi dan memitigasi risiko yang ada untuk kemudian hasilnya dikategorikan berdasarkan kesamaan arti untuk nantinya memudahkan semua pihak dalam memprediksi risiko dominan apa yang akan dihadapi. Tiga proyek jalan tol yang dibangun oleh PT Jasa Marga, perusahaan operator jalan tol terbesar di Indonesia, menjadi sampel dalam penelitian ini. Proyek jalan tol tersebut memiliki keunikan yaitu fase pembangunan dan diperoleh dengan cara berbeda. Penelitian menunjukkan bahwa risiko dominan yang dihadapi pada tahap inisiatif proyek, persiapan, pengadaan, konstruksi dan operasi berturut - turut adalah risiko proyek, risiko performa, risiko proyek, risiko proyek dan risiko politis. Sedangkan solusi yang ditawarkan dapat dikategorikan menjadi dua yakni komunikasi yang baik terhadap stakeholders dan manajemen pengawasan yang kontinu terhadap jalannya sebuah perencanaan.

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ABSTRACT

This research use strategic management approach to map external factors and toll road industry attractiveness before identify and mitigate all risks that will be classified later based on meaning similarity to ease all parties in predict what dominant risk that will be faced in the future. Three toll road projects will be built by PT Jasa Marga, the biggest toll road operator company in Indonesia, be samples in this research. These toll road projects have their uniqueness aspect such as their development phase and the operation permit that get in different ways. This research show that the dominant risk that faced in project initiative, preparation, tender, construction and operation sequentially project, performance, project, project and political risk. Then the solution that offered can be classified in two categories such as good stakeholders communication and continuous supervisory management against the project development process.;

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